Final

| REVENUE Rent (see attached rent roll) | 2010 Budget \$2,998,525.00 | 2011 Budget \$2,902,860.00 | 2011 Annualized \$2,940,502.29 | 2012 Budget \$2,806,000.00 |
|--|----------------------------------|----------------------------------|--------------------------------------|----------------------------------|
| Easements | Ψ2,000,020.00 | Ψ2,002,000.00 | Ψ2,010,002.20 | Ψ2,000,000.00 |
| Dockage | 210,000 | 350,000 | 255,000 | 235,000 |
| Wharfage | 325,000 | 375,000 | 300,000 | 300,000 |
| Cargo Storage | 42,000 | 42,000 | 42,000 | 42,000 |
| Security | 240,000 | 475,000 | 435,000 | 375,000 |
| Water Sales & Fees | 4,000 | 15,000 | 19,950 | 20,000 |
| Stevedore Revenue Share | 60,000 | 110,000 | 60,000 | 60,000 |
| Crane Rental | 80,000 | 85,000 | 50,000 | 60,000 |
| Utility Reimbursement | 62,000 | 70,000 | 61,700 | 65,000 |
| Postage Reimbursement Fuel Reimbursement | 30,000 | 45,000 | 35,131 | 40.000 |
| Service To Stevedore | 5,000 | 35,000 | 19,100 | 40,000 20,000 |
| Service To Stevedore Service To Tenants | 35,000 | 25,000 | 15,000 | 17,000 |
| Interest Income & sweep | 40,000 | 10,000 | 5,000 | 5,000 |
| Misc (Grant Revenue) | <u>6,125,000</u> | 3,950,000 | 3,025,000 | <u>1,000,000</u> |
| | | | | |
| TOTAL REVENUES | \$10,256,525 | \$8,489,860 | \$7,263,383 | \$5,045,000 |
| OPERATING EXPENSES | | | | |
| ADMINISTRATION DEPARTMENT -PERSONAL SERVICES | | | | |
| General Manager | 82,263 | 82,263 | 98,000 | 100,940 |
| Financial Officer | 84,949 | 84,949 | 85,000 | 87,550 |
| Business Manager | 60,471 | 60,471 | 60,800 | 62,624 |
| Security Director | 52,000 | 52,000 | 52,000 | 53,560 |
| Maintenance Foreman | 45,750 | 45,750 | 45,750 | 47,123 |
| Data processing Manager | 59,160 | 59,160 | 61,800 | 63,654 |
| Information services | 45,000 | 45,000 | 45,000 | 46,350 |
| Secretarial Real actata | 35,880 | 35,880 | 35,880 | 36,956 |
| Real estate General Counsel | 150,000 | 150,000 | 150,000 | 154,500 |
| Construction inspector | 45,000 | 45,000 | 45,000 | 46,350 |
| · | | | | |
| TOTAL PERSONAL SERVICES | \$660,473 | \$660,473 | \$679,230 | \$699,607 |
| : | | | | |
| BENIFITS | | | | |
| Payroll taxes-FICA | 75,000 | 102,000 | 92,000 | 99,000 |
| Workmens Compensation | 4,000 | 10,000 | 9,800 | 11,200 |
| Employees Health Ins | 240,000 | 240,000 | 240,000 | 254,000 |
| Dental Ins. (active) | 25,000 | 15,000 | 15,000 | 14,000 |
| Empire Vision Ins. (active) | 8,250 | 9,000 | 7,181 | 8,000 |
| Medicare Reimbursement (retired) | 9,300 | 8,500 | 6,217 | 6,000 |
| Retirement | <u>68,000</u> | <u>165,000</u> | <u>111,850</u> | <u>150,000</u> |

| TOTAL BENEFITS | 429,550 | 549,500 | 482,048 | 542,200 |
|--|----------------|--------------|---------------|---------------|
| | | | | |
| OFFICE EXPENSE | | | | |
| Office supplies | 7,500 | 9,000 | 7,991 | 8,000 |
| Office Equip Maintenance | 1,000 | 1,500 | 1,261 | 1,500 |
| Miscellaneous Office Expense | 22,500 | 15,000 | 12,000 | 15,000 |
| Printing | 2,000 | 2,000 | 1,525 | 1,200 |
| Photo Copier Supplies | 2,000 | 1,500 | 1,200 | 1,000 |
| Postage | 2,500 | 2,000 | 1,609 | 1,700 |
| Courier | 200 | 1,500 | 1,300 | 150 |
| Subscriptions | <u>2,500</u> | <u>2,500</u> | <u>2,133</u> | <u>2,000</u> |
| TOTAL OFFICE EXPENSE | 40,200 | 35,000 | 29,019 | 30,550 |
| SALES | | | | |
| Marketing | 82,000 | 85,000 | 92,000 | 93,000 |
| Public Relations | 16,500 | 5,000 | 15,000 | 15,000 |
| Media Advertising | 33,000 | 37,500 | 21,000 | 21,000 |
| Media Relations | 8,000 | 8,500 | 8,000 | 7,500 |
| Local Sales | 0 | | | |
| Travel & Incidental Expense | <u>17,000</u> | 20,000 | <u>15,000</u> | <u>16,000</u> |
| TOTAL SALES | 156,500 | 156,000 | 151,000 | 152,500 |
| PROMOTIONAL | | | | |
| Material/Events | 60,000 | 60,000 | 60,000 | 60,000 |
| Association Dues | <u>7,520</u> | 12,000 | <u>10,005</u> | <u>11,000</u> |
| TOTAL PROMOTIONAL | 67,520 | 72,000 | 70,005 | 71,000 |
| PROFESSIONAL SERVICES | | | | |
| Consultants | 125,000 | 125,000 | 120,000 | 120,000 |
| Attorney(Outside counsel) | 30,000 | 10,000 | 9,698 | 5,000 |
| Legal Fees | | | | |
| Auditors | 39,500 | 39,000 | 38,500 | 39,000 |
| Engineering Service/ Enviromental/Planning | 140,000 | 120,000 | 90,000 | 105,000 |
| Payroll Serv. | 13,000 | 14,000 | 12,565 | 13,000 |
| Waterfront Development | 80,000 | 100,000 | 200,000 | 205,000 |
| Education & Training | <u>13,000</u> | <u>5,000</u> | <u>1,565</u> | <u>5,000</u> |
| TOTAL PROFESSIONAL SEVICES | 664,520 | 641,000 | 693,333 | 715,500 |
| TOTAL PROFESSIONAL SEVICES | 004,320 | 041,000 | 093,333 | 7 13,300 |
| Insurance | 195,000 | 199,000 | 205,000 | 210,000 |
| UTILITIES | | | | |
| Electricity & Gas | 150,000 | 150,000 | 145,000 | 165,000 |
| Fuel Oil | 5,000 | 5,000 | 6,000 | 7,000 |
| Telephone | 26,000 | 26,000 | 26,726 | 28,000 |
| Water & Sewer | 9,000 9,000 | 7,500 | 6,200 | 6,800 |
| Waler & Jewer | <u>9,000</u> | <u>1,500</u> | 0,200 | <u>0,000</u> |
| TOTAL UTILITIES | 190,000 | 188,500 | 183,926 | 206,800 |

TOTAL ADMINISTRATION DEPT 2,403,763 2,501,473 2,493,561 2,628,157

| MAINTENANCE DEPARTMENT Laborers Security Summer help/Custodial TOTAL SALARIES | 2010 Budget 154,000 236,170 27,600 417,770 | 2011 Budget 152,500 385,000 15,501 553,001 | 2011 Annualized 175,000 325,000 6,000 506,000 | 2012 Budget 180,250 325,000 6,000 511,250 |
|---|---|---|---|---|
| OVERTIME Port Facilities Stevedoring Ship Watering | 9,000 9,000 <u>300</u> | 6,000 10,000 <u>0</u> | 5,532 9,870 <u>0</u> | 6,000 9,000 0 |
| TOTAL OVERTIME | 18,300 | 16,000 | 15,402 | 15,000 |
| TOTAL PERSONAL SERVICES | 436,070 | 569,001 | 521,402 | 526,250 |
| Hardware Buildings Paint Misc. Janitoral TOTAL SUPPLIES AND SERVICES MATERIAL HANDLING Equipment Rental-for ships Equipment -Forklift Misc Equipment-Mechanical/Welding Crane Repairs Forklift Repairs Parts & Supplies-Crane Parts & Supplies-Forklift Stevedore equip repair | 6,000 92,000 10,000 5,000 10,000 123,000 2,500 1,500 7,000 25,000 15,000 8,000 25,000 10,000 | 4,500 55,000 3,500 3,500 5,000 71,500 0 6,180 3,000 23,000 25,000 11,000 13,000 5,000 | 4,000 45,000 3,031 3,031 4,710 59,772 0 6,180 2,180 21,111 22,012 10,783 6,291 5,000 | 2,000 37,000 3,000 2,000 2,000 46,000 0 15,050 1,200 22,000 15,000 16,000 7,000 11,000 |
| TOTAL MATERIAL HANDLING | 653,070 | 726,681 | 654,731 | 659,500 |
| MAINTENANCE CONTRACTS | | | | |
| Crane Security Fire Equipment Sprinkers\alarms Uniform fees Trash Removal Snow Removal Twic exp | 28,000 27,000 23,000 8,000 6,000 40,000 1,000 | 50,000 27,000 16,000 8,000 3,000 15,000 <u>1,000</u> | 0 22,500 18,000 7,500 1,985 22,000 <u>520</u> | 50,000 30,000 19,500 7,800 2,250 25,000 3,000 |
| TOTAL MAINTENANCE CONTRACTS | 133,000 | 120,000 | 72,505 | 137,550 |

| | | | | | ?F | | |
|--|--|--|--|--|----|--|--|
| | | | | | | | |
| | | | | | | | |

| TOTAL OPERATIONS | \$3,246,333.00 | \$3,413,154.00 | \$3,288,576.50 | \$3,498,206.90 |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
| TOTAL MAINTENANCE DEPARTMENT | 842,570 | 911,681 | 795,016 | 870,050 |
| Fuel and Lubricants-A TOTAL FUELS AND REPAIRS | 50,000 <u>56,500</u> | 55,000 <u>65,000</u> | 60,000 <u>67,780</u> | 65,000 <u>73,000</u> |
| Repairs-Port | 6.500 | 10.000 | 7.780 | 8.000 |